

### Stop TB Partnership Consultation– Global Fund Strategy Discussion

September 2, 2015 Buenos Aires, Argentina

Emanuele Capobianco, Senior Policy Advisor, The Global Fund





- 1. Current Strategy and upcoming challenges
- 2. August 2015 Revised Strategic Framework

1



### 1. Current Strategy and upcoming challenges

2. June 2015 Revised Strategic Framework

# Strategy Framework 2012-2016: "Investing for impact" 1/2

Vision	A world free of the burden of HIV/AIDS, tuberculosis and malaria with better health for all						
Mission	To attract, manage and disburse additional resources to make a sustainable and significant contribution in the fight against AIDS, tuberculosis and malaria in countries in need, and contributing to poverty reduction as part of the MDGs						
Guiding principles	<ul> <li>Being a financing instrument</li> <li>Additionality</li> <li>Sustainability</li> <li>Country ownership</li> <li>Multi-sectoral engagement</li> <li>Partnership</li> <li>Integrated, balanced approach</li> <li>Promoting human right to health</li> <li>Performance-based funding</li> <li>Good value for money</li> <li>Effectiveness and efficienc</li> <li>Transparency and accounts</li> </ul>						
Goals	10 million lives saved <sup>1</sup> over 2012-2016 140-180 million new infections prevented over 2012-2016						
		Global plan Global Fund leading targets for 2016		Indicators for other selected services			
Targets <sup>2</sup> (2016)	HIV / AIDS	UNAIDS 2011-2015 Strategy, 2011 Investment Framework, and UNGASS June 2011 Declaration	7.3 million people alive on ARTs	<ul> <li>PMTCT: ARV prophylaxis and/or treatment</li> <li>HIV testing and counseling</li> <li>Prevention services for MARPs</li> <li>Male circumcision</li> </ul>			
	тв	Global Plan to Stop TB 2011-2015	4.6 million DOTS treatments (annual) 21 million DOTS treatments over 2012-2016	<ul> <li>HIV co-infected TB patients enrolled on ARTs</li> <li>MDR-TB treatments</li> </ul>			
	Malaria	RBM Global Malaria Action Plan 2008 and May 2011 updated goals and targets	90 million LLINs distributed (annual) 390 million LLINs distributed over 2012-2016	<ul> <li>Houses sprayed with IRS</li> <li>Diagnoses with RDTs</li> <li>Courses of ACT administered to confirmed malaria cases</li> </ul>			

டு The Global Fund டு Le Fonds mondial டு El Fondo Mundial டு Глобальный фонд டு 全球基金 الصندوق العالمي

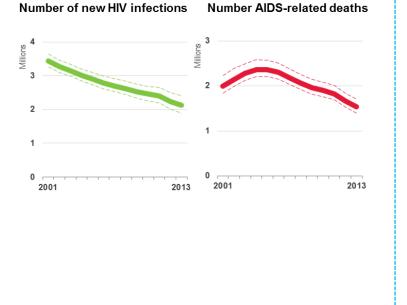
# Strategy Framework 2012-2016: "Investing for impact" 2/2

Strategic Objectives							
	Invest more trategically	2. Evolve the funding model		3. Actively support grant implementation success			
interventions the Global Fu and through 1.3 Maximize investments 1.4 Maximize investments	<ul> <li>1.1 Focus on the highest-impact countries, interventions and populations while keeping the Global Fund global</li> <li>1.2 Fund based on quality national strategies and through national systems</li> <li>1.3 Maximize the impact of Global Fund investments on strengthening health systems</li> <li>1.4 Maximize the impact of Global Fund investments on improving the health of mothers and children</li> </ul>		unds system with a r ve model gue-based application on of implementation predictable funding trategic refocusing o its	<ul> <li>impact, value for money and risk</li> <li>3.2 Enhance the quality and efficiency of grant implementation</li> <li>3.3 Make partnerships work to improve grant implementation</li> </ul>			
4. Promote and protect human rights	<ul> <li>4.1 Ensure that the Global Fund does not support programs that infringe human rights</li> <li>4.2 Increase investments in programs that address human rights-related barriers to access</li> <li>4.3 Integrate human rights considerations throughout the grant cycle</li> </ul>		5. Sustain the gains, mobilize resources	<ul><li>5.1 Increase the sustainability of Global Fund- supported programs</li><li>5.2 Attract additional funding from current and new sources</li></ul>			
Strategic	Enhance partnerships to deliver results						
Enablers	Transform to improve Global Fund governance, operations and fiduciary controls						

③ The Global Fund ④ Le Fonds mondial ④ El Fondo Mundial ⑤ Глобальный фонд ⑤ 全球基金 الصندوق العالمي ⑤ 4

### Decrease in HIV/AIDS

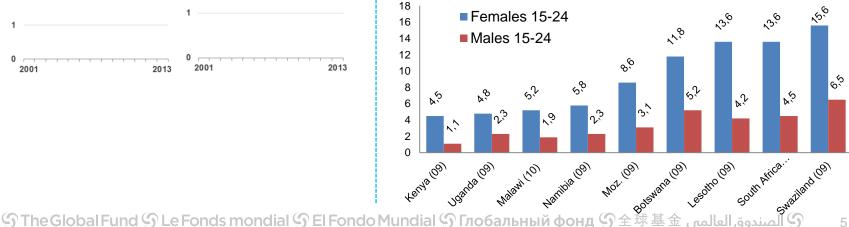
New infections and deaths (2001-2015)



Example: HIV in adolescent girls and young women

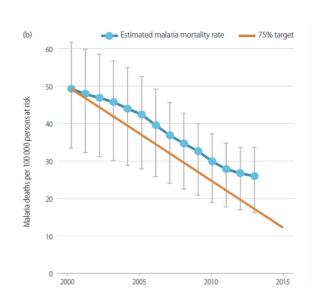
HIV is the leading cause of death and disease among girls and women of reproductive age (15-49 years) worldwide. HIV incidence and prevalence among adolescent girls and young women is several times higher than their male peers

> HIV prevalence among young people – 15-24 select Sub-Saharan countries

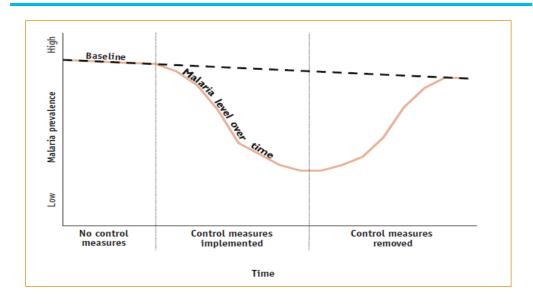


### Decrease in malaria

Mortality (2000-2015)

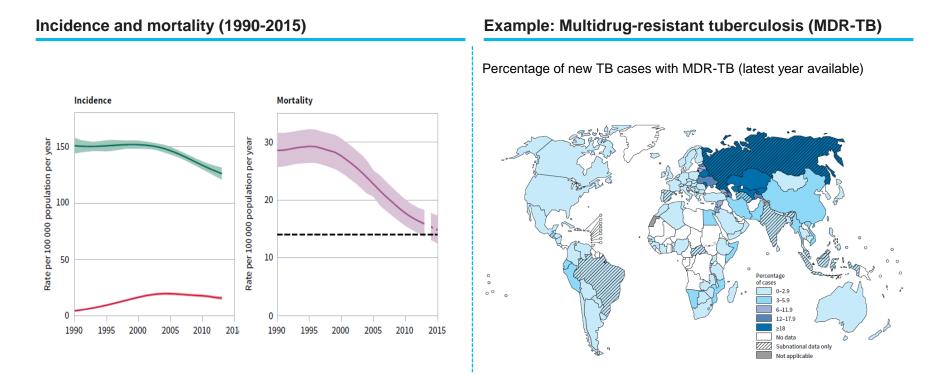


#### **Example: Risk of Malaria Resurgence**



ூ TheGlobal Fund 🛇 Le Fonds mondial 🛇 El Fondo Mundial 🛇 Глобальный фонд 🛇 全球基金 الصندوق العالمي හි 🖉 💋 6

### Decrease in tuberculosis



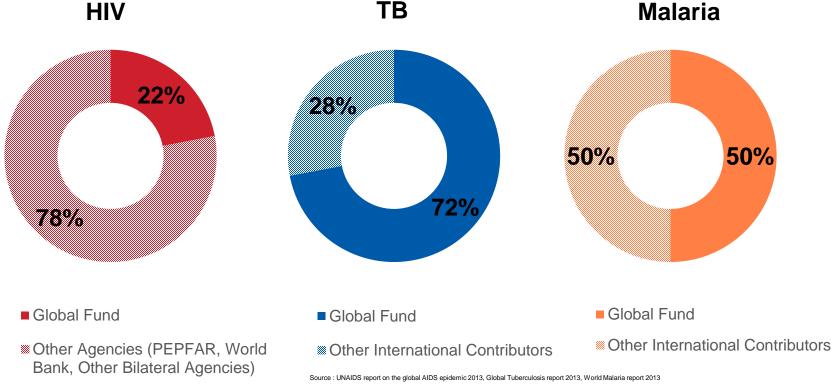
 $oldsymbol{G}$  The Global Fund  $oldsymbol{G}$  Le Fonds mondial  $oldsymbol{G}$  El Fondo Mundial  $oldsymbol{G}$  Глобальный фонд  $oldsymbol{G}$ 全球基金 الصندوق العالمى  $oldsymbol{G}$ 

### Challenge: Key affected populations – TB

- People living with HIV are from 26-31 times more likely to develop TB than persons without HIV. TB is the most common presenting illness among people living with HIV, including among those taking antiretroviral treatment and it is the major cause of HIV-related death
- The level of TB in prisons has been reported to be up to 100 times higher than that of the civilian population. High levels of MDR-TB have been reported from some prisons with up to 24% of TB cases suffering from MDR forms of the disease
- Refugees, prisoners, miners and other vulnerable populations face the highest risks.

③ The Global Fund ④ Le Fonds mondial ④ El Fondo Mundial ④ Глобальный фонд ⑤ 全球基金 الصندوق العالمي ⑤ 8

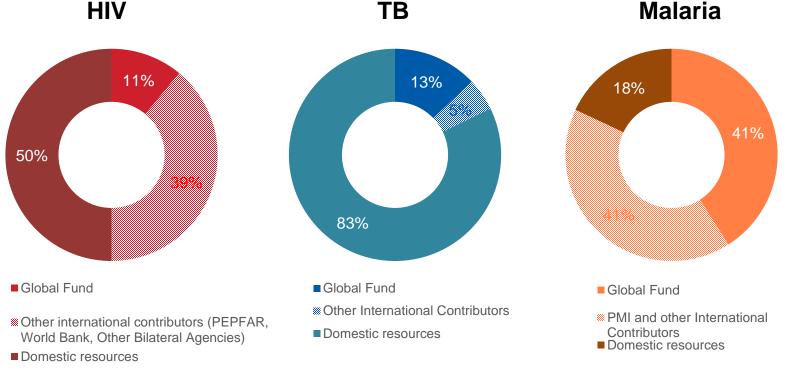
# Global Fund contribution to International Financing



டு The Global Fund 🛇 Le Fonds mondial 🛇 El Fondo Mundial 🛇 Глобальный фонд 🛇 全球基金 الصندوق العالمي

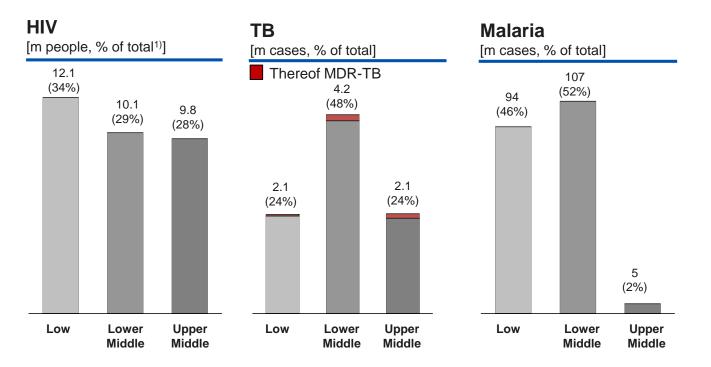
9

### Total resources in the fight against the three diseases



Source : UNAIDS report on the global AIDS epidemic 2013, Global Tuberculosis report 2013, World Malaria report 2013

### Challenge: Majority of disease burden in MICs

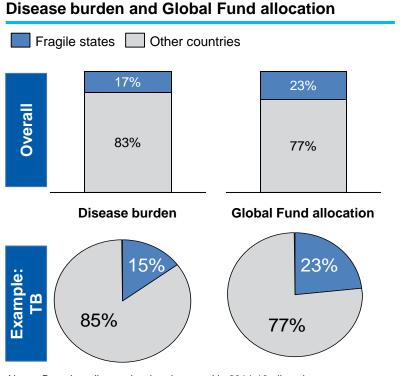


1) Total global HIV estimate: 35.3 m

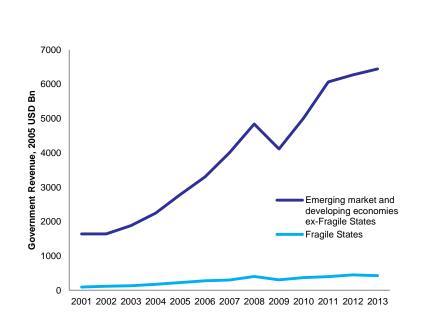
Notes: UNAIDS data, WHO 2012 data, Global Fund analysis - Results are indicative only and should not be used outside Global Fund bodies without prior consent.

ூ The Global Fund ூ Le Fonds mondial ூ El Fondo Mundial ூ Глобальный фонд ூ 全球基金 الصندوق العالمي ரு பா

### Fragile states



Domestic revenues in fragile states vs. other developing economies



Source: adapted from IMF World Economic Outlook, April 2014 and OECD fragile states classification

Notes: Based on disease burden data used in 2014-16 allocation

ூ The Global Fund 🛇 Le Fonds mondial 🛇 El Fondo Mundial 🛇 Глобальный фонд 🛇 全球基金 الصندوق العالمي හි 🖉 🔰 12

### Key aspects of the changing landscape from Development Continuum and Consultations

- Progress against three diseases but potential for backsliding on HIV and malaria limited declines in incidence for TB and challenges of MDR-TB;
- Many countries are growing economically but GDP is an imperfect predictor of ability to finance effective health interventions and addressing concentrated epidemics in MICs is a critical component of global progress;
- Increasing **domestic resources** creates opportunities but often not targeted at KAPs, role for continued GF support for KAPs and human rights;
- Challenging operating environments are growing component of LICs and malaria burden, require flexible approaches for impact
- Importance of clearly defining GF role in building resilient and sustainable systems for health a top priority for countries and post-Ebola, plus role of communities;
- Under any plausible replenishment and Secretariat staffing scenarios, strong need to further focus resources and tailor processes according to country context to ensure impact against diseases.

## Key TB considerations for the next Global Fund Strategy

- Alignment with WHO End TB Strategy and the Global Plan of the Stop TB Partnership
- Paradigm shift: from "controlling TB" to "ending TB"
- New prevalence surveys in some countries indicate higher disease burden than previously reported
- 70% of the TB burden is in **Middle Income Countries**, including BRICS
- New diagnostic tests, new drugs, regimens and combinations, are likely to be approved for use in the field for both drug-sensitive and resistant TB and for prevention among PLHIV.
- Resource needs and replenishment



1. Current Strategy and upcoming challenges

2. August 2015 Revised Strategic Framework

### Draft August 2015 Strategic Framework: vision and mission

#### Vision

Current Text: "A world free of the burden of HIV/AIDS, tuberculosis and malaria with better health for all."

#### No revision.

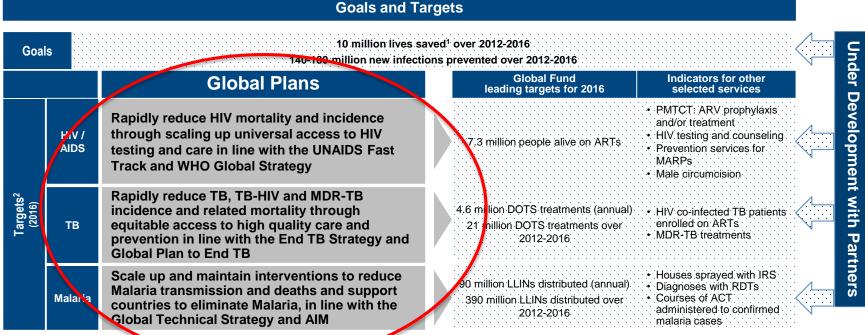
#### Mission

**Current Text:** "To attract, manage and disburse additional resources to make a sustainable and significant contribution in the fight against AIDS, tuberculosis and malaria in countries in need, and contributing to poverty reduction as part of the MDGs."

#### **Suggested Revision:**

• "Attracting, leveraging and investing additional resources to end HIV, tuberculosis and malaria as epidemics and to support attainment of the SDGs."

# Draft August 2015 Strategic Framework: Financing global plans; goals, targets and indicators under development



1. Based on impact of provision of ART, DOTS and LUNes vice methodology agreed with partners. 2. Targets refer to service levels to be achieved in low- no middle-income countries. Note: Goals and targets are based on results from Global Funds methodology agreed with partners, and be funded by other sources; targets are dependent on resource levels

③ The Global Fund ④ Le Fonds mondial ⑤ El Fondo Mundial ⑤ Глобальный фонд ⑤ 全球基金 الصندوق العالمي ⑤

Draft August 2015 Strategic Framework

**Invest to End Epidemics** 

Build Resilient and Sustainable Systems for Health Respect and Promote Human Rights and Gender Equality

**Mobilize Increased Resources** 

**Strategic Enablers** 

**Support Mutually Accountable Partnerships** 

**Innovate and Differentiate along the Development Continuum** 

## DRAFT August 2015 Strategic Framework

#### **DRAFT Strategic Objectives**

#### 1. Invest to End Epidemics

### Tailored investments to country needs along the development continuum will accelerate the end of the epidemics

- a) Focus evidence-based interventions on highest burden countries with the least ability to pay and on key and vulnerable populations disproportionately affected by the three diseases
- b) Evolve the allocation model and processes for greater impact, including regional and sub-national approaches tailored to country needs
- c) Support grant implementation success based on impact, effectiveness, risk analysis and value-for-money
- d) Improve effectiveness in challenging operating environments through increased flexibility and partnerships
- e) Support sustainable responses for epidemic control and successful transitions

#### 2. Build Resilient and Sustainable Systems for Health

#### Strengthened systems for health are a key part of robust and sustainable National Health Strategies, National strategic plans and for health for all, including ending the epidemics

- a) Strengthen community responses and systems
- b) Support impact for maternal and child health and platforms for integrated service delivery
- c) Strengthen procurement, global and in-country supply chain systems
- d) Leverage critical investments in human resources for health
- e) Strengthen country capacity for data collection, analysis, and use to support program quality, efficiency, evidence and rights-based programming

# **3.** Respect and Promote Human Rights and Gender Equality *Promoting and protecting human rights and gender equality is required for progress against the three diseases*

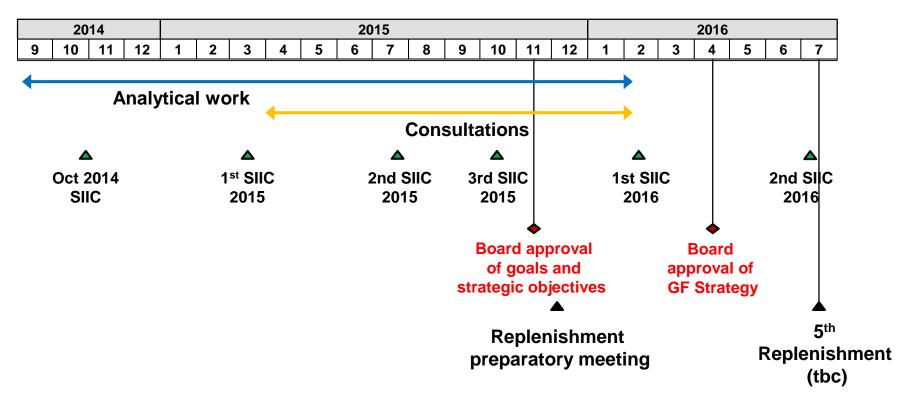
- a) Scale-up programs to support women and girls
- b) Invest to reduce gender and age related disparities in health
- c) Introduce and scale up programs that remove human rights barriers to accessing HIV, TB and malaria services
- d) Support meaningful engagement of key and vulnerable populations and networks in Global Fund-related processes
- e) Integrate human rights considerations throughout the grant cycle and in policies and policy-making processes

#### 4. Mobilize Increased Resources

#### Increased programmatic and financial resources from diverse sources are required to accelerate the end of the three epidemics

- a) Attract additional financial and programmatic resources from current and new public and private sources for health
- b) Support countries to increase domestic resource mobilization
- c) Implement market shaping efforts that increase access to affordable, qualityassured key medicines and technologies
- d) Support efforts to stimulate innovation and facilitate the rapid introduction and scale-up of cost effective health technologies and implementation models

### Timeline for strategy development



② The Global Fund ③ Le Fonds mondial ④ El Fondo Mundial ④ Глобальный фонд ⑤ 全球基金 الصندوق العالمي ④ 20

### Back up slides

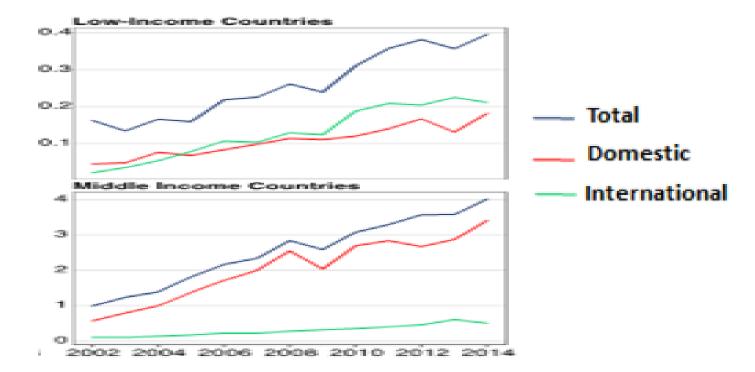
டூ The Global Fund டூ Le Fonds mondial டூ El Fondo Mundial டூ Глобальный фонд டு 全球基金 الصندوق العالمي

# Critical inputs to the Global Fund Strategy (2017-2021)

Input	Lead	Status
Development Continuum Working Group	PH	Complete and delivered for information to the Board
Equitable Access Initiative	Procurement with PH	First meeting held February 2015
Global Fund Strategic and Thematic Reviews	TERG team	Final report November 2015, initial results reported in early summer 2015
Lessons learned from NFM implementation	A2F	Ongoing
Goals, Targets and Replenishment Needs Analysis	SIID	In progress and coordinated with Strategy Process
Partnership Forum and Global Stakeholder and Technical Partner consultations	OBA with PH	Three Partnership Forums with additional online consultations
Secretariat Consultations and Engagement	PH with Communications	Ongoing

### Opportunity: Resources in LICs and MICs for TB

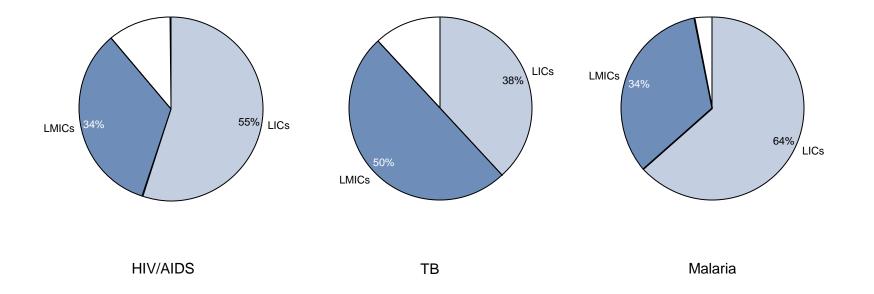
Resources available in low- and middle-income countries, 2002–2014 [USD bn]



## Linkage of the Strategy to the SDGs

- Focus on extreme poverty: Majority of HIV and malaria investments are in LICs
- Focus on fragile states/ COEs who have made the least MDG progress
- Focus on a "data revolution" and improved data for management
- Leave no one behind ethic and importance of reaching marginalized populations, including in MICs
- Supporting institutions and RSSH
- Specific Goals and Targets:
  - GOAL 3 Ensure healthy lives and promote well-being for all at all ages
  - GOAL 1 End poverty in all its forms everywhere
  - GOAL 4 Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
  - GOAL 5 Achieve gender equality and empower all women and girls
  - GOAL 10 Reduce inequality within and among countries

Global fund focuses majority of its investments on low and lower middle income countries



டூ The Global Fund 🛇 Le Fonds mondial 🛇 El Fondo Mundial 🛇 Глобальный фонд 🛇 全球基金 الصندوق العالمي டூ 😏 🖉 🖉 🖇

The most recent allocation saw significant increases in funding for the lowest income countries

